Power in Partnership

BAIRD'S GLOBAL INDUSTRIAL EXPERTISE

SELECT 2021 TRANSACTIONS

TRUCK HERO A Portfolio Company of

CCMP



USNR

A Portfolio Company of

@ ENDEAVOUR

Sale to

One Equity Partners





ARROWHEAD

INFINIT A Portfolio Company of GENSTAR WARBURG PINCUS

Westlake

















\$1,043,023,251 Common Shares

Initial Public Offering



THOR

















\$120 750 000 Common Stock

Follow-on Offerina





\$460,000,000 Common Stock

Follow-on Offerina



molecular

A Portfolio Company of

ACP

Sale to

A Vertical of

MADISON







Barletta







\$1,122,498,235 Common Stock

Follow-on Offering

2021 YTD BAIRD GLOBAL INDUSTRIAL TRANSACTION VELOCITY²

- Over 100 closed/announced Baird Global Industrial transactions YTD
- \$43 billion in closed/announced M&A deal value, with an average sell side transaction value of over \$725 million
- Approximately 50% strategic buyer / 50% private equity buyer outcomes on Baird sell sides
- 25 equity offerings priced, raising \$10 billion

BAIRD'S COMMITMENT TO GLOBAL INDUSTRIALS

- Strength of team with 100 industrial bankers across geographies and sectors
- 12 global industrial-focused research teams with 220 stocks under coverage
- Market maker in over 450+ industrial stocks
- 51st annual Baird Industrial Conference held in 2021, with over 345 public and private industrial companies presenting

BAIRD'S GLOBAL INDUSTRIAL **SECTOR EXPERTISE**

- Aerospace & Defense
- Automation
- Building & Infrastructure
- Distribution
- Energy & Thermal Equipment
- Industrial Equipment
- Mobile / Specialty Equipment
- OEM Components
- Other Industrial Tech / **Diversified Industrial**
- Packaging & Containers
- Process & Flow Control
- Safety & Security
- Specialty Materials / Chemicals
- Test and Measurement
- TICC
- Vehicle Technology & Mobility
- Water & Filtration



Global Investment Banking

ABOUT BAIRD'S GLOBAL INDUSTRIAL INVESTMENT BANKING EXPERTISE

Baird's Global Industrial team is our largest industry group and provides leading capital markets and M&A advisory services to institutional clients. Our global team ranks as one of the leading industrial M&A and capital raising advisors among all investment banks.

With significant resources committed in the United States, Europe and Asia, our Industrial team's global investment banking and financial sponsor coverage platform provides an extensive network of relationships among active industrial strategic buyers and investors around the world.

ABOUT GLOBAL INVESTMENT BANKING



Deep Expertise in 50 Sub-Verticals Within Six Global Industry Groups



Nearly 200 Deals Totaling More Than \$70 Billion in Value in 2020



Approximately 400 Professionals Across the U.S., Europe and Asia

ABOUT BAIRD



Global Coverage: 4,600+ Associates in 200+ Locations



Award-Winning Equity Research¹



Founded in 1919

MEET THE TEAM

Joel Co	hen
---------	-----

+1-312-609-4924 jcohen@rwbaird.com

Gregg Byers

+1-713-973-3886 gbyers@rwbaird.com

Steve Guy

+1-414-765-7247 sguy@rwbaird.com

Satoshi Matsumoto

+1-646-557-3201 smatsumoto@rwbaird.com

David Steinkeler

+1-312-609-7019 dsteinkeler@rwbaird.com

Joe Packee

+1-414-298-7644 jpackee@rwbaird.com

Christopher Cooper

+1-704-553-6610 crcooper@rwbaird.com

Mark Heiberger

+49-69-1301-4933 mheiberger@rwbaird.com

Drew Prekop

+1-414-298-1738 dprekop@rwbaird.com

Nick Troyer

+1-813-273-8204 ntroyer@rwbaird.com

Justin Albert

+1-303-270-6381 jalbert@rwbaird.com

Adam Czaia

+1-414-298-7358 aczaia@rwbaird.com

Justin Holsen +1-414-298-7768 jholsen@rwbaird.com

Trish Renner +1-303-270-6347 trenner@rwbaird.com

Travis Waller

+1-312-609-5451 twaller@rwbaird.com

Alex Ballantine

+44-20-7667-8242 aballantine@rwbaird.com

Thomas Fetzer

+49-69-1301-4920 tfetzer@rwbaird.com

Jason Kliewer

+1-813-273-8242 jkliewer@rwbaird.com

Dale Rudow

+1-414-298-7495 drudow@rwbaird.com

Kevin Zhou

+86-21-6182-0984 kzhou@bairdasia.com.cn Mike Barina

+1-414-298-1885 mbarina@rwbaird.com

Jon Fitzsimmons

+1-414-298-2460 jfitzsimmons@rwbaird.com

Mike Lindemann

+1-414-298-7408 mlindemann@rwbaird.com

Nick Sealy

+44-20-7667-8370 nsealy@rwbaird.com

Robert W. Baird Limited is authorised and regulated in the UK by the Financial Conduct Authority and affiliated with Robert W. Baird & Co. Incorporated.

'Greenwich Associates' 2021 surveys of North American Equity Investors. Surveys conducted with 95 small-cap and mid-cap fund managers, 138 generalist portfolio managers and 236 traders. Rankings for qualitative metrics based on leading research firms in surveys.

²Statistics represent year to date data as of 10/21/21.

The transactions were selected for their relevance to our Industrial experience and do not represent all Baird transactions. View our website at rwbaird.com/investment-banking for a full list of transactions. ©2021 Robert W. Baird & Co. Incorporated. Member SIPC. MC-722026.